

Board of County Commissioners Agenda Request

Date of Meeting: April 2, 2024

Date Submitted: March 21, 2024

To: Honorable Chairman and Members of the Board

From: Edward J. Dixon, County Administrator

Subject: Approval of the Gadsden County Implementation Plan, Health and Human Services Department and Coordinator Position

Statement of Issue:

This agenda item seeks Board approval of the Gadsden County Implementation Plan for the State of Florida Opioid Settlement. Also, staff are requesting approval of the creation of the Health and Human Services Department and the position description for the Health and Human Services Coordinator.

Background:

NWF Health Network (NWFHN) announced that the State of Florida, Department of Children and Families, has released non-qualified county-specific monies to support individual county plans in the utilization of funding secured by Attorney Ashely Moody via the State of Florida Opioid Settlement and will serve as the administrator of the funding between the state and our county.

Gadsden County will receive funding for the next eighteen years from the State of Florida Opioid Settlement. Each year a new plan will need to be submitted and approved by NWFHN. NWFHN is the behavioral health managing entity for the eighteen counties in Northwest Florida.

Staff have had several meetings in person as well as Zoom, and many telephone calls with NWFHN to assist in creating a plan that will best fit Gadsden County. Just recently, it was brought to the staff's attention that the 23-24 FY funding must be utilized by June 30, 2024, the State of Florida's fiscal year budget-ending cycle.

Staff has submitted the plan to NWFHN for review and approval. If approved by NWFHN, an agreement will then come back to the staff and be placed on the next available agenda for Board approval.

Additionally, Gadsden County was in Receipt of Settlement Proceeds from Walmart in December of 2022.

The State Attorney General entered a settlement with the opioid manufacturers and retailers. Walmart opted to enter into a global settlement agreement with the State to avoid future litigation. During the research, it was found that this settlement is for eighteen years as well. These funds can be tied in with the other settlement and can be used to offset the cost of the Health and Human Services Department and Coordinator Position. Staff are aware that the Opioid and Walmart settlement funds will diminish annually after the second year. Consequently, we are proposing to tap into the Indigent Care funds, or any other funding determined to compensate for this anticipated decrease.

Due to the short turnaround of the usage of the 23-24 funds, staff have created a plan for April, May, and June of 2024.

The County Administrator was asked to develop and bring before the Board a position description for the Health and Human Services Coordinator. The position of the Health and Human Services Coordinator plays a pivotal role in facilitating access to healthcare services and improving health outcomes within Gadsden County. This position involves coordinating various healthcare initiatives, programs, and resources to address the unique needs of the community. The Health and Human Services Coordinator works closely with healthcare providers, community organizations, and government agencies to ensure the efficient delivery of healthcare services and promote wellness initiatives.

The Health and Human Services Coordinator will play an integral part in the Gadsden County Implementation Plan. The coordinator will make sure that the plan is implemented as well as report on all aspects of the plan.

Analysis:

Staff have included the Implementation Plan, the overview for the Office of Health and Human Services Department, and the position description for Board review and approval.

Fiscal Impact:

The funding will come from the State of Florida Opioid Settlement Funds, Indigent Tax, or any other funding source determined.

Options:

1. Approve the Gadsden County Implementation Plan, Health and Human Services Department, Coordinator Position, and use of funds from the Indigent Tax, or any other funding source determined and authorize the Chairman to sign all related documents.
2. Do not approve.
3. Board direction.

County Administrator's Recommendation:

Option 1.

Attachments:

1. Gadsden County Implementation Plan
2. Non-Qualified Counties Funding Sheet
3. Health and Human Services Department Overview
4. Health and Human Services Coordinator Position Description
5. Walmart Settlement Funding Sheet



Implementation Plan

Non-Qualified County

OBJECTIVES

Objective: Maximize the impact of the \$209,544 opioid settlement funding allocated to Gadsden County towards addressing the opioid crisis and supporting affected communities.

Key Strategies:

1. **Community Outreach and Education:** Allocate a portion of the funds to community outreach programs aimed at educating residents about the dangers of opioid misuse, addiction treatment options, and available support services.
2. **Treatment and Recovery Services:** Invest in expanding access to evidence-based treatment programs, counseling, and rehabilitation services. Collaborate with local healthcare providers and support organizations to ensure comprehensive care for individuals struggling with opioid addiction.
3. **Prevention Initiatives:** Implement prevention initiatives targeting at-risk populations, such as youth and individuals with chronic pain conditions. This may include school-based education programs, physician training on responsible opioid prescribing practices, and public awareness campaigns.
4. **Data Collection and Monitoring:** Establish mechanisms for data collection and monitoring to track the effectiveness of funded programs and interventions. Use this data to inform future decision-making and ensure accountability in the use of funds.
5. **Collaboration and Partnerships:** Foster collaboration among local government agencies, healthcare providers, community organizations, and other stakeholders involved in addressing the opioid crisis. Leverage existing resources and expertise to maximize the impact of the funding and avoid duplication of efforts.
6. **Long-Term Sustainability:** Develop a sustainability plan to ensure the continued availability of services beyond the initial funding period. Explore opportunities for grant funding, public-private partnerships, and integration of opioid-related initiatives into existing healthcare and social service systems.

Conclusion: By strategically allocating the \$209,544 opioid settlement funding towards evidence-based interventions and fostering collaboration among stakeholders, Gadsden County can make significant strides in combating the opioid crisis, supporting individuals affected by addiction, and building a healthier, more resilient community.



Opioid Settlement

Core Strategy <i>(From Schedule A)</i>	Allowable Use/ Description	Potential Service Provider/Vendor	23-24 Contract Amount (Apr-Jun) (\$209,544)	24-25 Projected Amount (\$100,274)	25-26 Projected Amount (\$108,602)
Provide education to school-based and youth-focused programs to discourage or prevent misuse	Provide evidence-based prevention programs in elementary, middle, and high schools throughout the county	TBD	\$48,350	\$15,000	\$15,000
Fund a county-wide media campaign promoting the prevention of opioid use	Launch an initiative that brings awareness to and educates residents about the dangers of opioid abuse. May include social media campaigns, community social events, radio ads, print media	TBD	\$48,350	Fund only if there are carry-over dollars from the previous year	Fund only if there are carry-over dollars from the previous year
Treatment for Incarcerated/ Criminal Justice Population: Implement a valid assessment tool to assess the need for OUD/SUD treatment	Contract with certified addiction professionals to assess persons in the criminal justice system for OUD. Adult & Juvenile	TBD	\$285 per assessment 30 assessments per year = \$8,550	\$285 per assessment 30 assessments per year = \$8,550	\$285 per assessment 30 assessments per year = \$8,550
Treatment for Incarcerated/ Criminal Justice Population: Provide treatment and wrap-around services for persons in the criminal justice system	Contract with a substance abuse provider for OUD services based on findings from assessments (e.g. residential treatment, intensive outpatient treatment, Medication Assisted Treatment, group therapy). Adult & Juvenile	TBD	\$10,544	\$22,224	\$27,552
Funding for Warm Hand-Off Programs and Recovery Services	Provide comprehensive wrap-around services to individuals in recovery,	TBD	\$10,000	\$9,000	\$12,000

	including housing, transportation, job placement/training, and childcare.				
Data Collection and Research Analyzing the Effectiveness of Abatement Strategies.	Contracting to collect and analyze data as well as prepare reports.	TBD	\$5,000	\$8,000	\$8,000
Transportation/Gas and Oil for Health and Human Services Coordinator	Vehicle use: Outreach and Support, Accessibility, and delivering vital services	Gadsden County	\$45,000/\$5,000		
Office Furniture for Health and Human Services Coordinator Office	A well-equipped office space is essential for the Health and Human Services Coordinator to perform their duties effectively	Gadsden County	\$10,000		
Provide .5FTE funding for a county Health and Human Services Coordinator	A Health & Human Services coordinator within Gadsden County Administration to develop, implement, and manage all the county's opioid initiatives	Gadsden County	\$18,750	\$37,500	\$37,500

SCOPE OF WORK AND DESIRED OUTCOME:



1. Contracted provider to develop and implement an evidence-based opioid education and prevention program within all Gadsden County schools. The desired outcome is to reduce the likelihood of future OUD among this population in Gadsden County.
2. Contracted provider and/or Gadsden County to develop and launch a county-wide initiative to educate residents about opioids and their benefits and/or risks. The desired outcome is to increase residents' knowledge base about what opioids are and how to avoid developing an OUD.
3. Contract with provider(s) to administer court-ordered substance use disorder assessments and provide treatment recommendations to the courts. Desired Outcome: 1) Assist the criminal justice system in identifying individuals (adult and juvenile) with OUD/SUD for treatment. 2) Provide individualized treatment plans and access to various treatment models as an alternative to incarceration.
4. Contract with the provider for OUD treatment services to provide court parties with more case disposition options. Desired Outcome: Provide access to OUD/SUD treatment for criminal justice-involved individuals to reduce recidivism.
5. Provide funding for ancillary services via the Gadsden County Administration and/or Health Department to assist those receiving OUD treatment services with ancillary needs such as housing, transportation, and childcare. Desired Outcome: Provide support services to help ensure the successful completion of treatment modalities to decrease the likelihood of relapse.
6. Contract with provider for data compilation, analysis, and development of annual reporting as required by the Opioid Abatement Council. Desired Outcome: The analysis will support administrative decisions of program continuation or modifications to reduce the impacts of OUD/SUD on the criminal justice system and community.
7. Provide .5FTE funding for a Gadsden County Health and Human Services Coordinator. This position will be responsible for developing, implementing, and managing all programs and initiatives for the Gadsden County Opioid Program. Desired Outcome: To have dedicated in-house personnel to coordinate and ensure all programs are implemented, tracked, monitored, and analyzed for its impact in the county.

Opioid Settlement Funding

County	Total YR1	Total YR2	Total YR3	Total YR4	Total YR5	Total YR6	Total YR7	Total YR8	Total YR9
Gadsden	209,544	100,274	108,602	111,650	86,049	79,180	74,848	76,177	76,177
	209,544	100,274	108,602	111,650	86,049	79,180	74,848	76,177	76,177

Total YR10	Total YR11	Total YR12	Total YR13	Total YR14	Total YR15	Total YR16	Total YR17	Total YR18
68,223	62,228	57,590	60,712	60,712	60,712	48,638	48,638	21,796
68,223	62,228	57,590	60,712	60,712	60,712	48,638	48,638	21,796

Gadsden County Office of Health and Human Services

OUR MISSION:

To serve as a safety net to enhance the quality of life for Gadsden County residents by providing resources and access to social services.

PROGRAM DESCRIPTION:

Through its many programs and services, the Office of Health and Human Services will promote and support the health, safety, and welfare of all Gadsden County citizens.

HSCP partners with the community through many safety net organizations and its citizen committees to address the needs of the most vulnerable populations of Gadsden County such as the Gadsden Community Health Council, made up of local health providers and partner organizations such as the FSU College of Medicine and FAMU School of Nursing, the Gadsden County Health Department and others who have helped with aggressive campaigns to promote access to health care services residents of Gadsden County.

STATUTORY REQUIREMENTS:

The following social service functions of the Office of Health and Human Services are requirements of State law.

Disposition of Unclaimed Bodies and Chapter 245.06 F.S.

Health Care Responsibility Act - Mandated under Chapter 154 F.S.

Indigent Burial Program - Chapter 406.50 F.S. and Gadsden County Policy 83-3

Medicaid Match Program - Mandated under Chapter 409 F.S.

Mental Health Program - Mandated under Chapters 394 and 396 F.S.

Opioid Settlement Program - Mandated under the State of Florida Opioid Settlement

FUNCTIONAL RESPONSIBILITIES:

The Gadsden County Office of Health and Human Services will provide the following social services programs, either directly or indirectly:

- Health Care Responsibility Act - This program funds out-of-county emergency hospital care for indigent Gadsden County patients

- Human Service Grants - Based upon the recommendations of a citizen advisory committee, the County awards grants to local human service providers through HHS.
- Indigent Burial Program - This program provides for the cremation or burial of qualified indigent and unclaimed deceased persons at the County's expense and in the County's pauper cemetery.
- Medicaid Match Program - As mandated by State law, the County pays 35% of the cost of hospitalization for Gadsden County Medicaid patients with hospital stays extending from the 13th through the 45th day. \$55 per month is also paid for each County nursing home resident.
- Mental Health Program - As required by State law, Gadsden County provides matching funds for acute care programs such as the Baker Act, community mental health programs, alcohol abuse/chemical dependency treatment, and transporting clients to the State hospital. The County pays 25% of the program costs exclusive of third-party payments, fees, and other local contributions for its indigent residents. The State of Florida funds the remaining 75 percent.
- Opioid Program - As required by the State of Florida Opioid Settlement, Gadsden County will develop, implement, and manage all the county's opioid initiatives to discourage or prevent misuse of opioid drugs.

Health Care Responsibility Act (HCRA)

In 1977, the Legislature declared that it is inequitable for hospitals and taxpayers of one county to be expected to subsidize the care of out-of-county indigent persons. To ensure that adequate and affordable health care is available to all Floridians, the Health Care Responsibility Act (HCRA) was enacted. The Act places the ultimate financial obligation for an indigent patient's out-of-county emergency care on the county in which the indigent patient resides. The Health Care Responsibility Act can be found in Chapter 154, Sections .301 - .331, Florida Statutes, and Rule Chapter 59H-1.001-.015, Florida Administrative Code.

For more information, please visit the HCRA webpage at:

https://ahca.myflorida.com/MCHQ/Central_Services/Financial_Ana_Unit/HCRA/docs/HCRA_TrainingPresentation.pdf

Indigent Burials

Florida law states that all counties are charged with the burial of unclaimed or indigent bodies at the county's expense. The law was enacted to ensure that unclaimed or indigent bodies are properly disposed of for public health purposes.

In Gadsden County indigent burials are coordinated between local funeral homes and Gadsden County Public Works by the Office of Health and Human Services. Unclaimed or indigent bodies are cremated or buried at the Gadsden County Cemetery

Eligibility

- Eligibility is based on federal poverty guidelines.
- Insurance, income, and assets will be reviewed to determine eligibility.
- Gadsden County does not supplement funeral expenses.

For more information and/or to schedule an appointment, please contact the Office of Health and Human Services at (850) 875-8650.

Non-Profit Funding

Notice of the FY24 & FY25 HHS Funding Opportunity and Mandatory Application Workshops

Each year, Gadsden County provides funding to non-profit human services organizations to provide safety net services to vulnerable citizens. The services are delivered in such a way that they preserve and encourage the individual's dignity and sense of self-worth as well as the dignity and self-worth of those who provide the services. Gadsden County invites all interested non-profit human service organizations to participate in the FY25 & FY26 funding cycle of the Office of Health and Human Services grant process. To apply for funding, the organization must provide direct human services to residents of Gadsden County.

All agencies that intend to apply for the FY25 & FY26 funding cycle must attend ALL the mandatory workshops listed below.

The deadline to register is forthcoming.

All workshops will be held at the Gadsden County Office of Health and Human Services.

Development of Mandatory Application Workshop Schedule

Mental Health Services – Creation of a Guide to Mental Health Services

For more information contact the Office of Health and Human Services at (850) 875-8650.

Proposed Funding Sources

Opioid Settlement (62%)	First Year	\$209,544
Indigent Care Tax (30%)	First Year	\$100,000
Walmart Settlement (8%)	<u>First Year</u>	<u>\$ 26,391</u>

Total Budget **\$335,935**

From the Second year through the end of the grant, the opioid funding will decrease by nearly 52.15%. Therefore, to maintain the operational level of the program, funding from the Indigent Care budget and the Walmart Settlement must increase by 70%.

Opioid Settlement (30%)	Second Year	\$100,274
Indigent Care Tax (52%)	Second Year	\$176,333
Walmart Settlement (18%)	<u>Second Year</u>	<u>\$ 59,328</u>

Total Budget **\$335,935**

From the Third year through the end of the grant, the opioid funding will increase by nearly 8.31% from the prior year. Therefore, to maintain the operational level of the program, funding from the Indigent Care budget must increase 11% and the Walmart Settlement will decrease by 48%.

Opioid Settlement (32%)	Third Year	\$108,602
Indigent Care Tax (58%)	Third Year	\$196,218
Walmart Settlement (9%)	<u>Third Year</u>	<u>\$ 31,115</u>

Total Budget **\$335,935**



**Gadsden County
Board of County Commissioners
Position Description**

Position: Health and Human Services Coordinator	Position Number: 0321
Department: Administration	Position Reports To: 0001 - County Mgr.
Approved By: HR	Approved Date:
FSLA Status: Non-Exempt	
Incumbent: VACANT	
Position Supervises: (Indicate the position number and title of all positions supervised by this position.) N/A	
Work Hours: Monday - Friday, 8am - 5pm	

SUMMARY

The Health and Human Services Coordinator plays a pivotal role in facilitating access to healthcare services and improving health outcomes within Gadsden County. This position involves coordinating various healthcare initiatives, programs, and resources to address the unique needs of the community. The Health and Human Services Coordinator works closely with healthcare providers, community organizations, and government agencies to ensure the efficient delivery of healthcare services and promote wellness initiatives.

ESSENTIAL DUTIES & RESPONSIBILITIES

Coordination of Healthcare Services: Collaborate with healthcare providers, including hospitals, clinics, and practitioners, to coordinate healthcare services for residents of Gadsden County. Serve as the Liaison for the Gadsden County Health Department and the Gadsden County Health Council.

Community Outreach: Engage with community members to identify healthcare needs, raise awareness about available services, and promote health education initiatives.

Resource Management: Manage resources, including funding, grants, and healthcare facilities, to optimize healthcare delivery and address gaps in service. Manage all healthcare-related budgets, i.e. Indigent Care Funds.

Patient Advocacy: Advocate for patients' rights and ensure they receive quality care by assisting with navigating the healthcare system, addressing barriers to access, and facilitating communication between patients and healthcare providers.

Data Analysis and Reporting: Collect and analyze healthcare data to identify trends, assess the effectiveness of healthcare programs, and generate reports for stakeholders. Monitor programs funded by the Gadsden County Board of County Commissioners.

Collaboration and Networking: Build and maintain relationships with healthcare stakeholders, community organizations, government agencies, and other relevant partners to foster collaboration and support healthcare initiatives.

Program Development: Assist in the development and implementation of healthcare programs and initiatives tailored to the specific needs of Gadsden County residents. Develop and implement the Opioid program.

Health Promotion: Develop and implement strategies to promote preventive care, healthy lifestyle choices, and disease prevention within the community.

SUPERVISORY RESPONSIBILITIES

This position does not have any supervisory responsibilities.

QUALIFICATIONS

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily. The requirements listed below are representative of the knowledge, skill, and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

Additional Requirements:

Valid driver's license and access to reliable transportation.

Flexibility to work evenings and weekends as needed.

Willingness to undergo background checks and comply with all relevant regulations and policies.

EDUCATION AND/OR EXPERIENCE

Bachelor's degree in public health, healthcare administration, social work, or a related field (Master's degree preferred). Years of experience can substitute for formal education or qualifications.

Experience working in healthcare coordination, community health, or a related field.

Knowledge of healthcare systems, resources, and regulations.

Strong communication, interpersonal, and organizational skills.

Ability to work collaboratively with diverse stakeholders and communities.

Proficiency in data analysis and report writing.

Commitment to promoting health equity and addressing healthcare disparities.

KSA's (Knowledge, Skills, and Abilities)

- Ability to initiate and maintain positive working relationships with the healthcare community, the citizens of Gadsden County, and other organizations
- Knowledge of some medical terminology required
- Ability to communicate effectively before a group of individuals
- Ability to multi-task and work independently
- Knowledgeable of Microsoft Office Suite
- Knowledgeable of HIPPA requirements and guidelines
- Strong meeting and group facilitation skills
- Strong critical thinking and analytical skills

LANGUAGE SKILLS

Ability to read, analyze, and interpret general business periodicals, professional journals, technical procedures, or governmental regulations. Ability to write reports, business correspondence, and procedure manuals. Ability to effectively present information and respond to questions from groups of managers, clients, customers, and the general public.

REASONING ABILITY

Ability to solve practical problems and deal with a variety of concrete variables in situations where only limited standardization exists. Ability to interpret a variety of instructions furnished in written, oral, diagram, or schedule form.

CERTIFICATES, LICENSES, REGISTRATIONS

Possession of a valid state of Florida driver's license with a favorable driving record.

PHYSICAL DEMANDS

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. Limited physical demands are required.

WORK ENVIRONMENT

Work is mostly performed in an office environment with frequent field work.

This position description was reviewed and discussed with the incumbent: Yes No

Incumbent's Signature	Date Signed
Supervisor's Signature	Date Signed

Revisions/Updates	

Rev. 02/2008



Walmart Funding

Core Strategy <i>(From Schedule A)</i>	Allowable Use/ Description	Potential Service Provider/Vendor	23-24 Contract Amount (Apr-Jun) (\$26,391.13)	24-25 Projected Amount (\$59,328.00)	25-26 Projected Amount (\$31,115.00)
Provide education to school-based and youth-focused programs to discourage or prevent misuse	Provide evidence-based prevention programs in elementary, middle, and high schools throughout the county	TBD	\$6598.00	\$2,500	
Fund a county-wide media campaign promoting the prevention of opioid use	Launch an initiative that brings awareness to and educates residents about the dangers of opioid abuse. May include social media campaigns, community social events, radio ads, print media	TBD	\$6598.00	\$2,500	
Treatment for Incarcerated/ Criminal Justice Population: Implement a valid assessment tool to assess the need for OUD/SUD treatment	Contract with certified addiction professionals to assess persons in the criminal justice system for OUD. Adult & Juvenile	TBD	\$285 per assessment 5 assessments per year = \$1425.00	\$285 per assessment 30 assessments per year = \$8,550	
Treatment for Incarcerated/ Criminal Justice Population: Provide treatment and wrap-around services for persons in the criminal justice system	Contract with a substance abuse provider for OUD services based on findings from assessments (e.g. residential treatment, intensive outpatient treatment, Medication Assisted Treatment, group therapy). Adult & Juvenile	TBD	\$7460.00	\$2,500	

Funding for Warm Hand-Off Programs and Recovery Services	Provide comprehensive wrap-around services to individuals in recovery, including housing, transportation, job placement/training, and childcare.	TBD	\$2310.13	\$2,889	
Data Collection and Research Analyzing the Effectiveness of Abatement Strategies.	Contracting to collect and analyze data as well as prepare reports.	TBD	\$2,000.00	\$2,889	
Transportation for Health and Human Services Coordinator	Vehicle	Gadsden County			
Office Furniture for Health and Human Services Coordinator Office	Office Furniture	Gadsden County			
Provide .5FTE funding for a county Health and Human Services Coordinator	A Health & Human Services coordinator within Gadsden County Administration to develop, implement, and manage all the county's opioid initiatives	Gadsden County		\$37,500	\$31,115



Indigent Tax

Core Strategy <i>(From Schedule A)</i>	Allowable Use/ Description	Potential Service Provider/Vendor	23-24 Contract Amount (Apr-Jun) (\$100,000)	24-25 Projected Amount (\$176,333)	25-26 Projected Amount (\$196,218)
Provide education to school-based and youth-focused programs to discourage or prevent misuse	Provide evidence-based prevention programs in elementary, middle, and high schools throughout the county	TBD	\$20,000	\$30,000	\$30,000
Fund a county-wide media campaign promoting the prevention of opioid use	Launch an initiative that brings awareness to and educates residents about the dangers of opioid abuse. May include social media campaigns, community social events, radio ads, print media	TBD	\$20,000	\$30,000	\$23,615
Treatment for Incarcerated/ Criminal Justice Population: Implement a valid assessment tool to assess the need for OUD/SUD treatment	Contract with certified addiction professionals to assess persons in the criminal justice system for OUD. Adult & Juvenile	TBD	\$285 per assessment 30 assessments per year = \$8,550	\$285 per assessment 30 assessments per year = \$8,550	\$285 per assessment 30 assessments per year = \$8,550
Treatment for Incarcerated/ Criminal Justice Population: Provide treatment and wrap-around services for persons in the criminal justice system	Contract with a substance abuse provider for OUD services based on findings from assessments (e.g. residential treatment, intensive outpatient treatment, Medication Assisted Treatment, group therapy). Adult & Juvenile	TBD	\$20,000	\$20,000	\$21,218

Funding for Warm Hand-Off Programs and Recovery Services	Provide comprehensive wrap-around services to individuals in recovery, including housing, transportation, job placement/training, and childcare.	TBD	\$5,725	\$5,725	\$15,725
Data Collection and Research Analyzing the Effectiveness of Abatement Strategies.	Contracting to collect and analyze data as well as prepare reports.	TBD	\$5,725	\$5,725	\$15,725
Transportation for Health and Human Services Coordinator	Vehicle	Gadsden County			
Office Furniture for Health and Human Services Coordinator Office	Office Furniture	Gadsden County			
Provide .5FTE funding for a county Health and Human Services Coordinator	A Health & Human Services coordinator within Gadsden County Administration to develop, implement, and manage all the county's opioid initiatives	Gadsden County			\$6,385
Office Maintenance				\$10,000	\$10,000
Programs other than Opioid			\$20,000	\$66,333	\$65,000